McKinsey & Company

How Digital Marketing will be Disrupted in the Next 12 Months

Perspective

July 2020

Contents

01

Trends at work

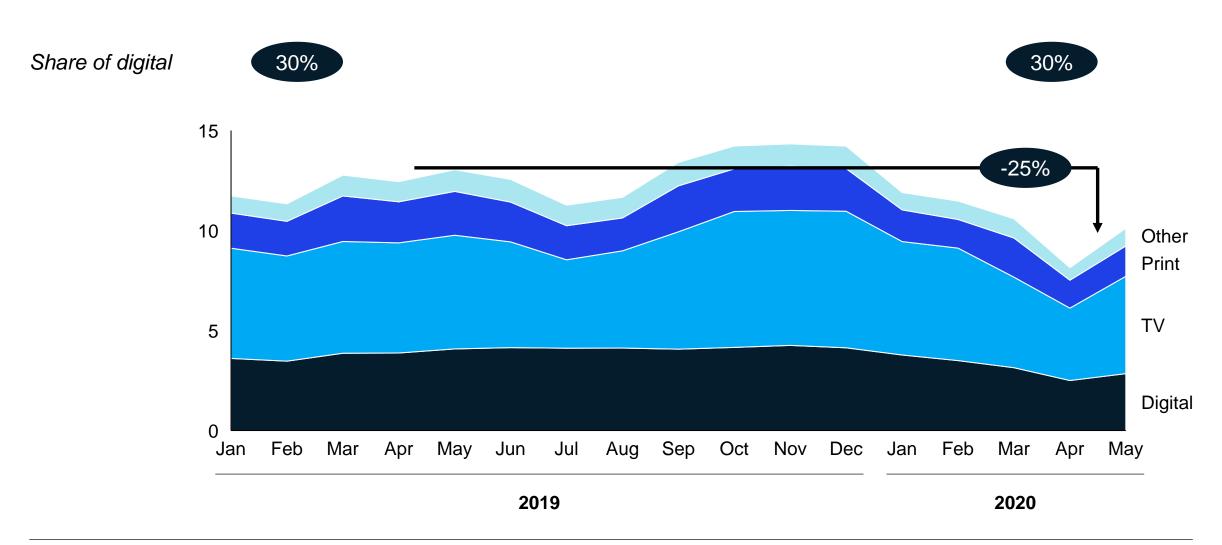
02

The New Normal

03

Call for Action

State of digital marketing — first time it's not "up" anymore. 25% down y-o-y, share stagnating. More to come... US ad spend, USD bn



Major changes are happening across three key areas



Customer Trends



Regulatory Changes



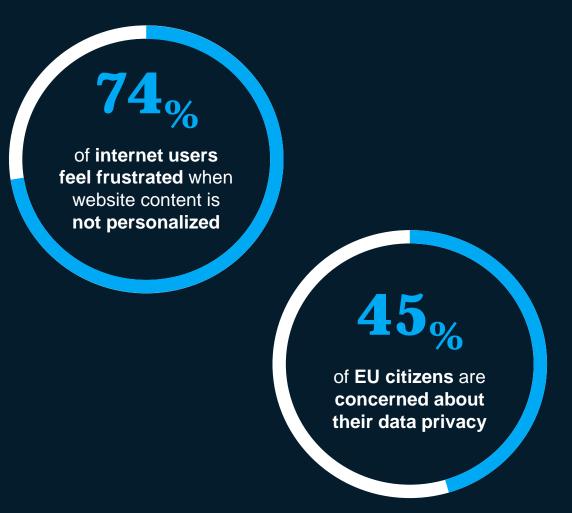
Technological Trends

1. Customer expect personalized experiences, but are concerned about usage of their personal data

Customers increasingly expect relevant and personalized experiences

Brands should be able to recognize customer preferences, past behaviors, and – ideally – current intentions

At the same time, customers are more concerned about usage of their personal data and demand more transparency, choice, and control



2. GDPR has made it more challenging to comply with data privacy regulations while keep offering personalized experiences

58%

of European
companies think
that GDPR is one of
their top priorities

88%

of US companies are not ready to act upon CCPA

GDPR has strengthened customer rights with respect to their personal data and requires explicit user consent for data collection and usage

GDPR is complementing existing laws like the UWG; which has been interactions with customers for a long time

GDPR so far failed to establish a unified EU data privacy landscape: There is various, sometimes deviating guidance from local data protection authorities

The exact scope of the ePrivacy Regulation is still unclear but it will likely aim to further strengthen the customer position in this regard

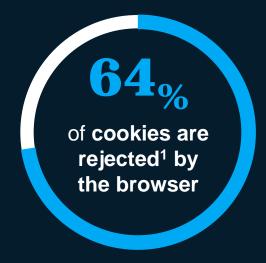
3. Web browsers are enacting new privacy rules and technical limitations

Firefox and Safari browsers prevent majority of cookie-based cross-site user tracking, such as 3rd party cookies, device identifiers

In addition, more and more browsers impose increasing limitations on 1st party cookie usage e.g. limited storage periods

Google's Chrome browser has increased customer transparency and control on cookies – Google plans to fade out of 3rd party cookies over the next two years

This comes in addition to existing **ad blocking** options for users



A post-cookie world is clearly on the horizon and marketers need to get ready.

~ Ryan Storrar, SVP at Essence

^{1.} Cookie rejection occurs when a browser either blocks a cookie at the time of the ad impression/site visit or deletes the cookie after the fact

Contents

01

Trends at work

02

The New Normal

03

Call for Action

In the "New Normal", five core use cases of Digital Marketing will become more difficult to leverage











Audience Targeting

Addressing users based on demo and online behavior

Re-targeting

Addressing users off-site based on customer data

Content Personalization

Tailoring of website content based on customer data

Measurement and Attribution

Understanding customer journeys beyond last click

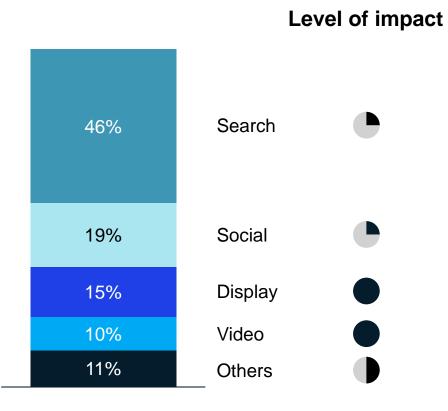
Ad verification

Ensuring that ads appear on intended websites

>25% of paid media will experience decreased productivity



Digital Ad Spend in Germany and level of impact By Channel



>25% of Digital Ad Spend will be negatively affected

Retargeting share of Display und Video impacted the most

Prospecting Display and Video campaigns **also impacted** through limitations in targeting

Search and Social less affected than other channels

We expect further accelerating **shift** to "walled garden" platforms

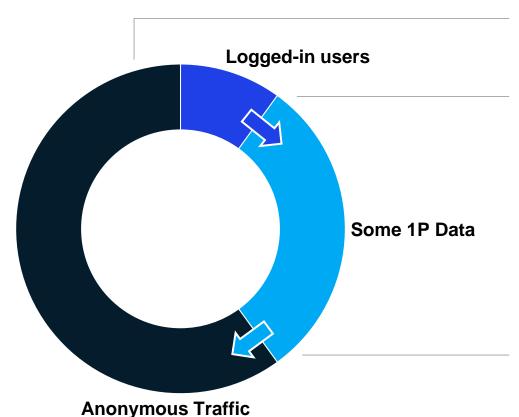
Source: Statista, data for 2020 McKinsey & Company

The New Normal: The battle for prospects takes place in a large, and largely anonymous space

Illustrative

Digital Traffic

By user type



With the depreciation of 3rd party cookies, the majority of digital traffic will be anonymous

Increase share of logged-in users

Apply predictive modelling to steer anonymous traffic marketing mix



Contents

01

Trends at work

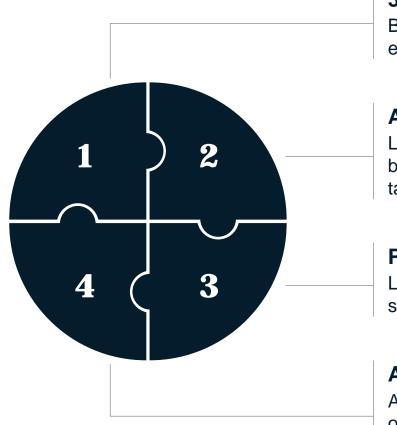
02

The New Normal

03

Call for Action

Four key pillars to adapt your Digital Marking approach to the New Normal



360° Customer Data

Build up, stich together, and enrich 1P data sets to establish a granular 360 view on your customers

Advanced Analytics

Leverage AA and predictive modeling to "fill in the blanks" and suggest the best content, messaging, targeting, action based on the available data

Partner Ecosystem

Leverage external partners to complement data sets, customer insights, and executional capabilities

Agile Operating Model

Adopt an iterative test&learn approach to gradually optimize campaign performance while systematically exploring the anonymous traffic areas

Compliant Privacy
Framework – Protect
customer data, manage
consent, and enable
customer choice

Q&A



Sascha Hertli
Partner
McKinsey & Company
sascha_hertli@mckinsey.com

