



Understanding the Plant-Based Consumer

A DEEPER LOOK INTO PLANT-BASED PURCHASE TRENDS – US & GREECE

December 10, 2020



IRi

Growth delivered.

Today's Discussion





Available Volume	Actual Volume	Average Cost	Market Price	Amount (Price)	Market Value	Unrealized P/L	%Unrealized P/L	Realized P/L
400	400	254.19	290.00	101,675.56	116,000.00	+14,324.44	+14.18	0.00
1,100	1,100	210.57	197.00	231,630.33	216,750.00	-14,880.33	-6.45	0.00
400	400	102.23	115.00	40,999.72	45,900.00	+4,900.28	+12.98	0.00
1,000	1,000	72.45	72.47	72,477.08	85,500.00	+13,022.92	+17.97	0.00

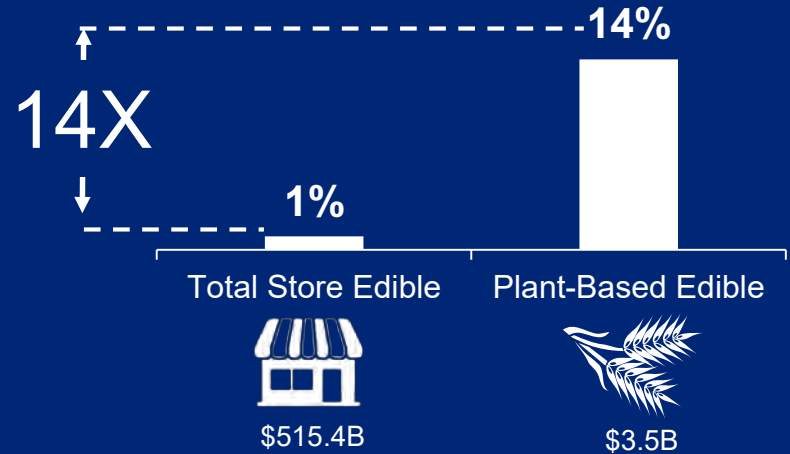
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US PLANT-BASED CONSUMER PURCHASE TRENDS

The CAGR Growth of Plant-Based Options Has Been 14 Times Compared to the Total Store



Dollar Sales, CAGR Growth % – 2015-2018



Latest 52 Wks

Total Store Edible		Plant-Based Edible	
\$ Sales	% Chg	\$ Sales	% Chg
\$526.2B	+2.4%	\$4.0B	+11.3%

Source: IRI POS, MULOC, 52 Weeks ending 11-03-19, for CAGR CY 2015- CY 2018

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Strong Double-Digit Dollar Growth Was Seen Across Nearly All Plant-Based Segments Explored



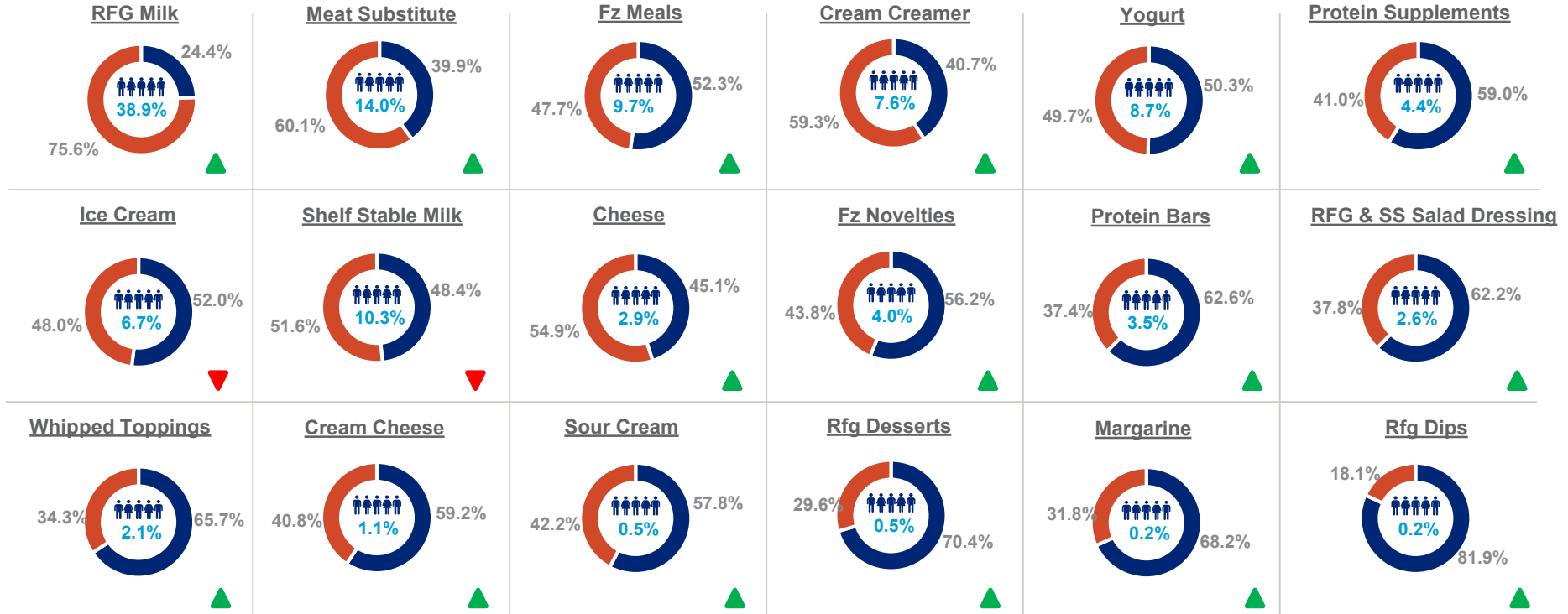
Plant-Based Dollar Sales, % Change vs YA



Nearly All Plant-Based Categories Experienced an Increase in Repeat Buyers



Plant-Based Alternatives – HH Penetration 1x & 2x Buyers



■ Share of % HHs Buying 1x
■ Share of % HHs Buying 2x+

■ % Total HH Buying
▲ ▼ Growing/Declining 2x Buyers

Source: IRI Panel, All Outlets, 52 Weeks ending 11-03-19, NBD Aligned
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Executive Summary

Plant-Based Dairy Alternative Purchases Fueled by Special Diets



The leading reason consumers purchase plant-based items is to address special diets.



The Most Prevalent Diets in Households Purchasing Plant-Based Products Exclude Dairy Products:

41% dairy-free 

44% vegan 

22% lactose-free 

DAIRY ITEMS ARE MORE PREFERRED FOR:



taste



family appeal



familiarity

among buyers of both dairy and plant-based items

Leading Barriers to Buying Dairy Products



digestion



health perceptions



63%

of plant-based exclusive product buyers



nothing would motivate them to buy a dairy version

Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19


Women are 2x More Likely Than Men to be on Plant-Based Diets, Which Impacts Their Dairy Purchases

Household Members on Special Diet:

Male vs. Female – Among Those Who Purchased Plant-Based Products

Women are
2x More Likely
Than Men to be
on Plant-Based Diets

Base: Respondents whose household members are on a vegan / dairy-free / another type of diet n=197

85% 

of respondents reporting they or another *adult* household member are on a dairy-free, vegan, etc. diet, are **WOMEN**

base: all respondents on a dairy-free, vegan diet who purchased plant-based products n=197

42% 

of respondents reporting they or another *adult* household member are on a dairy-free, vegan, etc. diet, are **MEN**

base: all respondents on a dairy-free, vegan diet who purchased plant-based products n=197

*Q2a. Please tell us who in your household is on this diet, including yourself. (Select all that apply)
Q2. You mentioned you/your family members are on a specific diet. Please tell us which diets you and/or your household members are on. (Please select all that apply)*

Dairy Purchases are Driven by Taste and Trust



Plant-Based Purchases Driven by Perceived Health and Special Diet



Purchase Drivers – Dairy and Plant-Based Buyers

Please tell us the reasons why you have purchased <product> during the past six months?



	Dairy 	Plant-Based Alternatives 
Taste	70%	40%
Trust	60%	26%
Health	50%	73%
Diet	4%	47%

Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19
Color coding indicates statistical difference

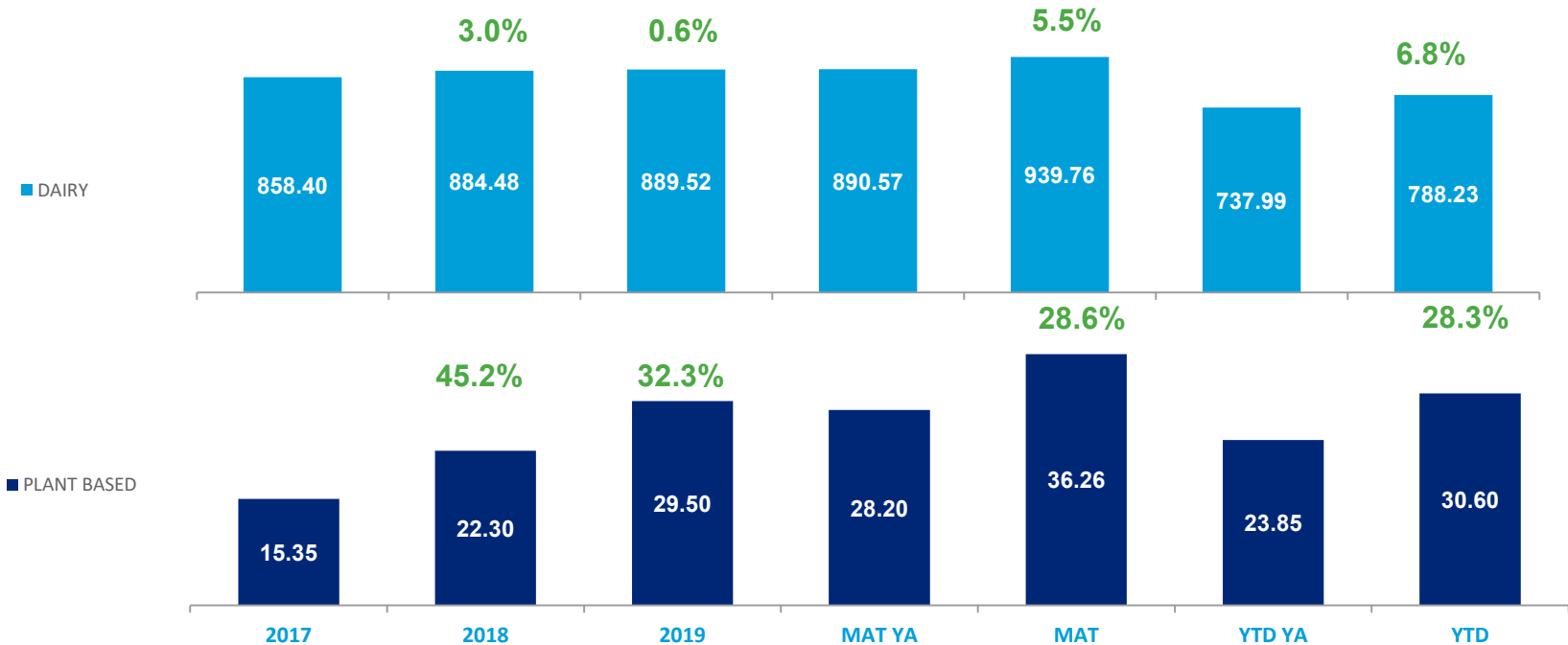
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GREECE PLANT-BASED CONSUMER PURCHASE TRENDS

Dairy Categories vs Plant Based Performance



HM/SM Value Sales (in mio €) and Trends

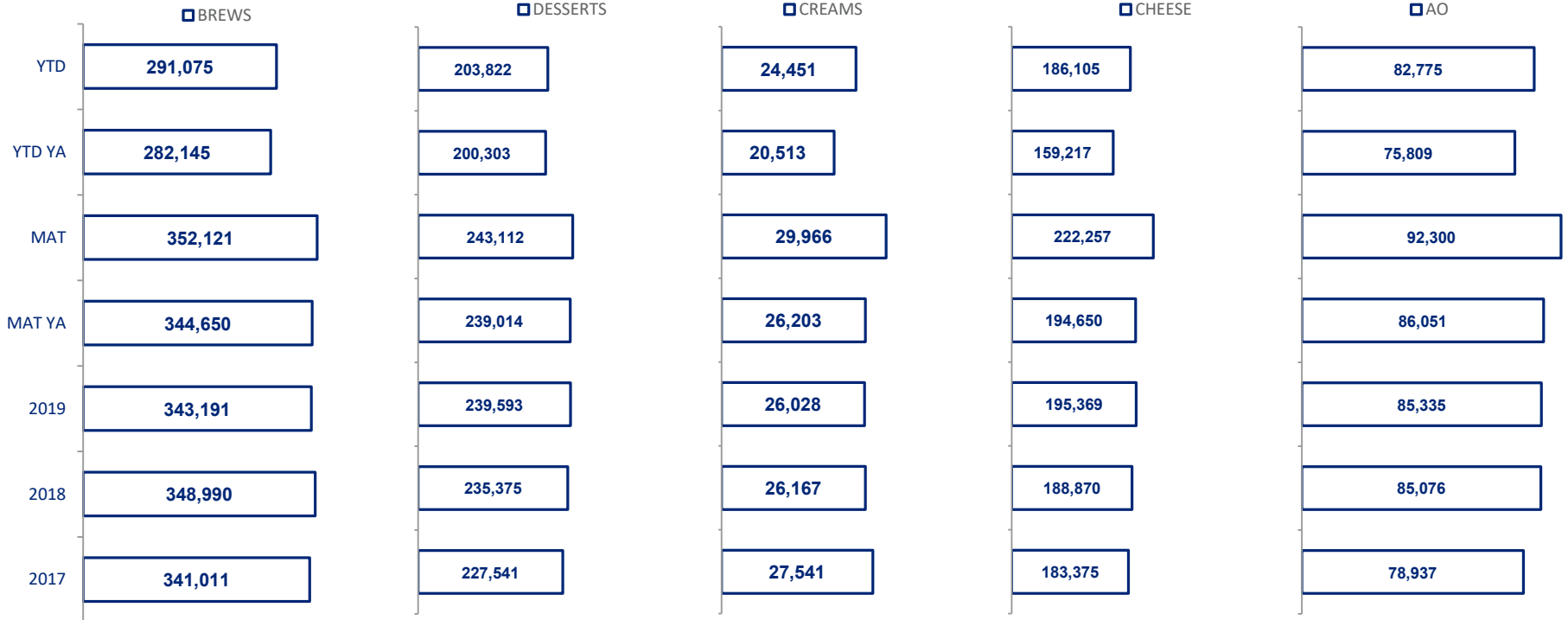


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Dairy Categories Performance



HM/SM Value Sales (in mio €)

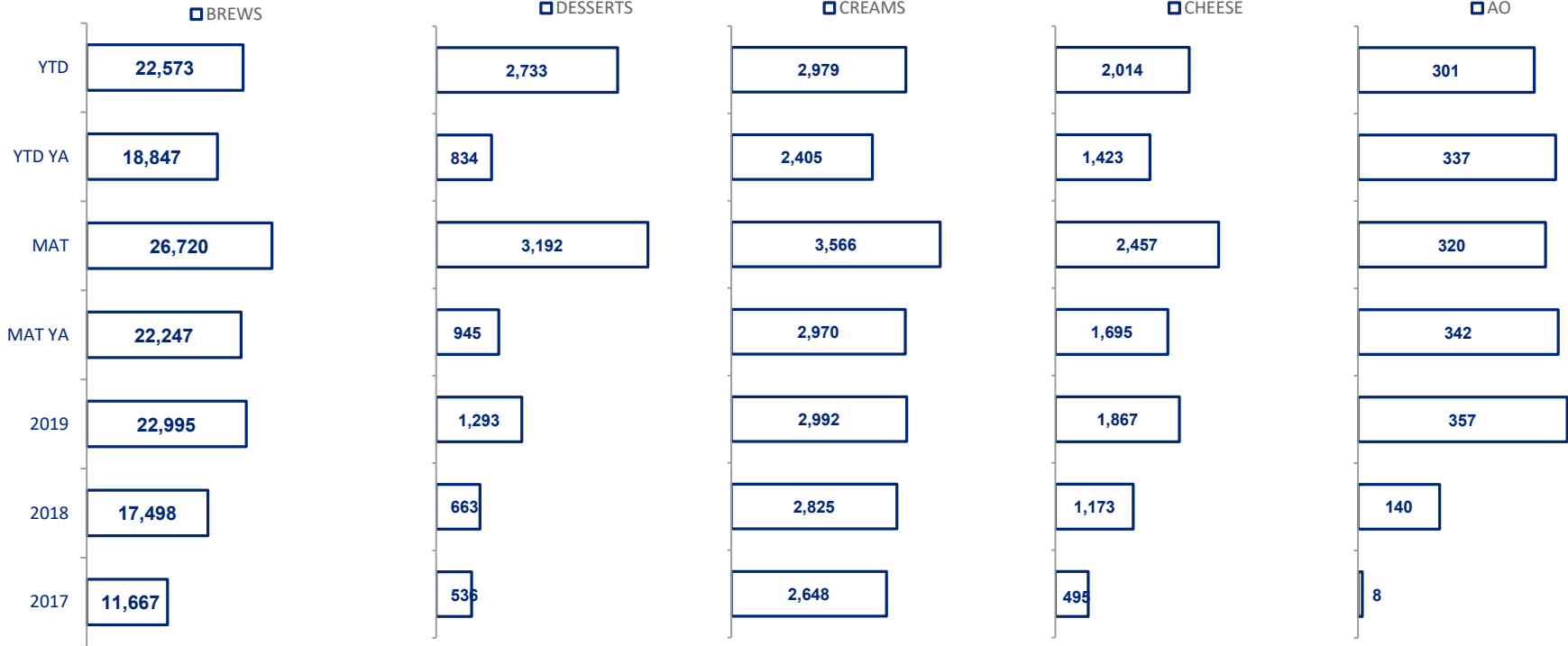


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Plant Based Categories Performance



HM/SM Value Sales (in mio €)

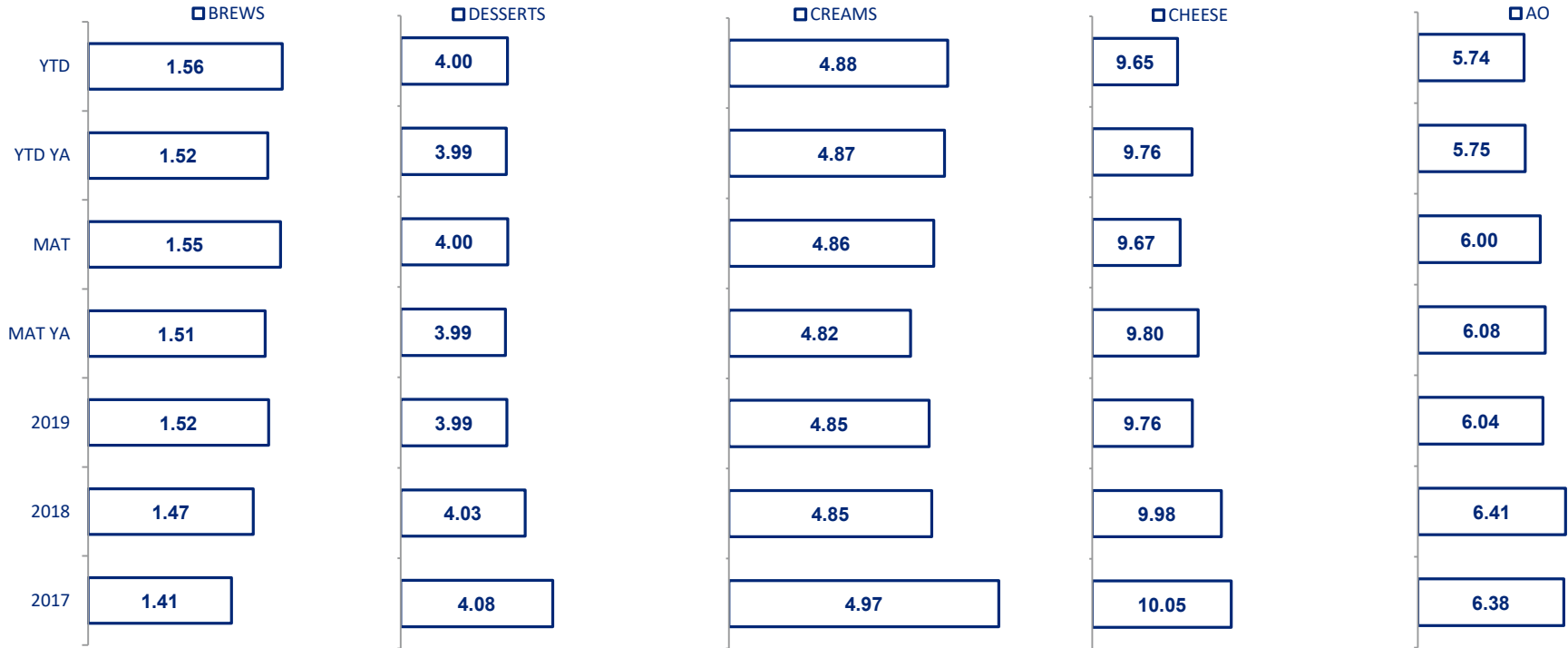


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Dairy Categories Performance



HM/SM Price per volume

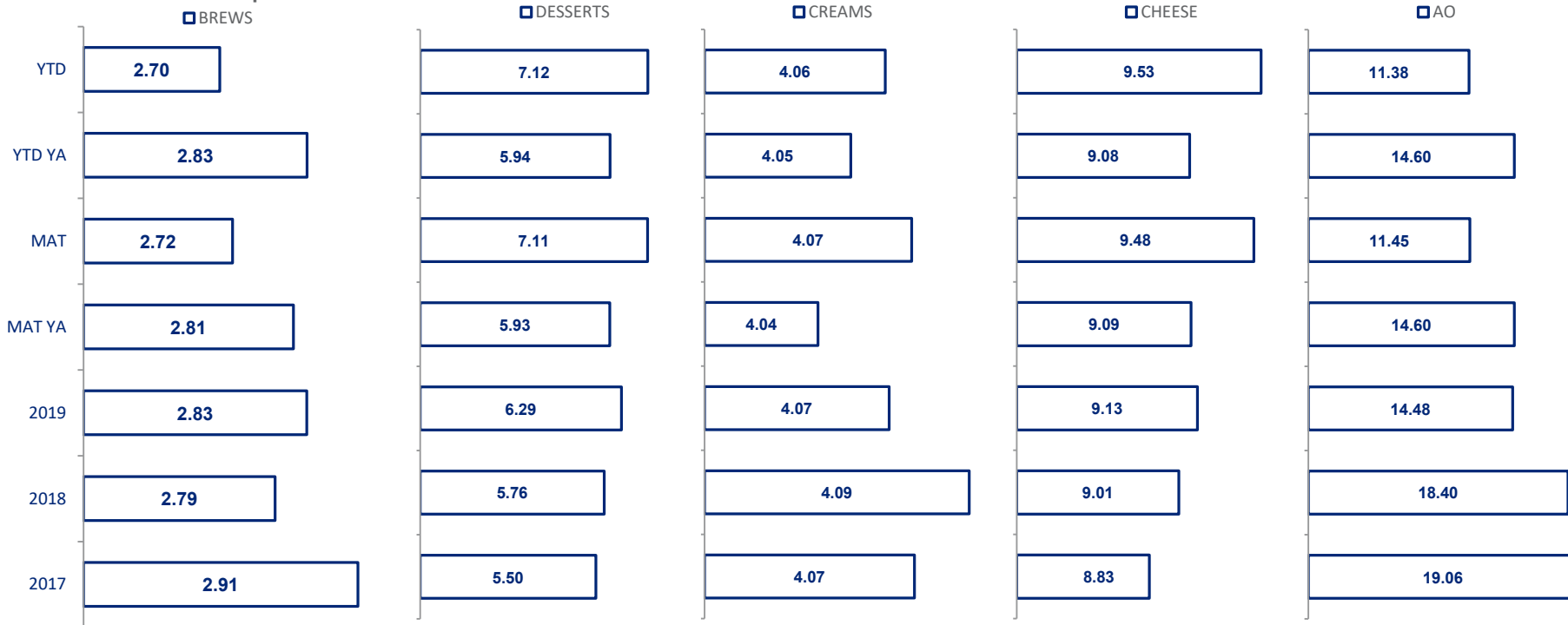


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Plant Based Categories Performance



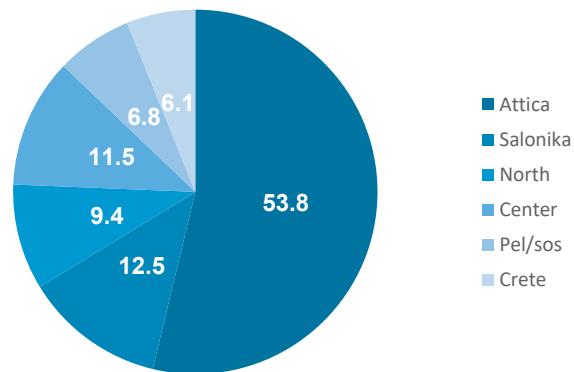
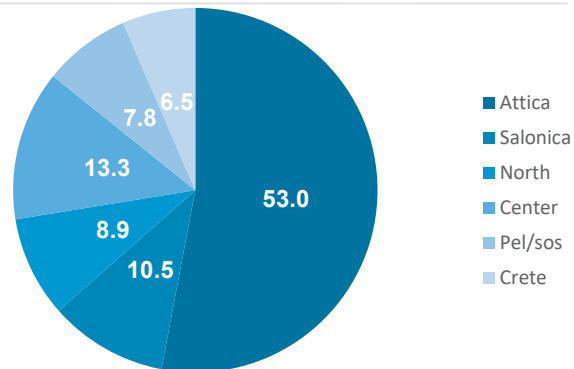
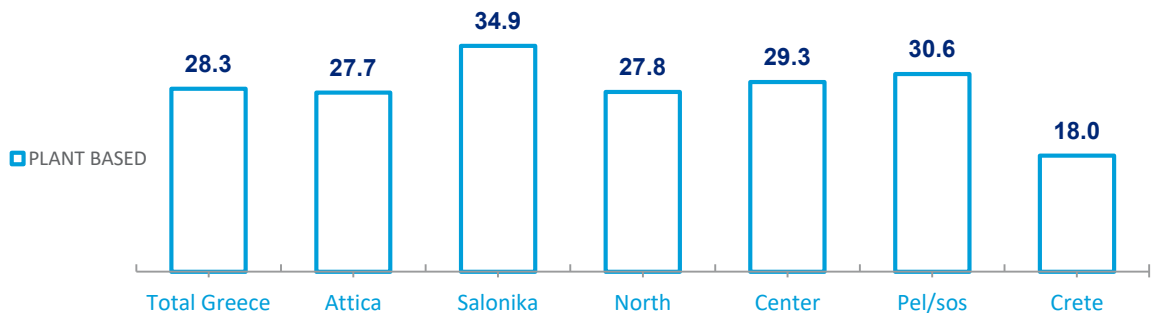
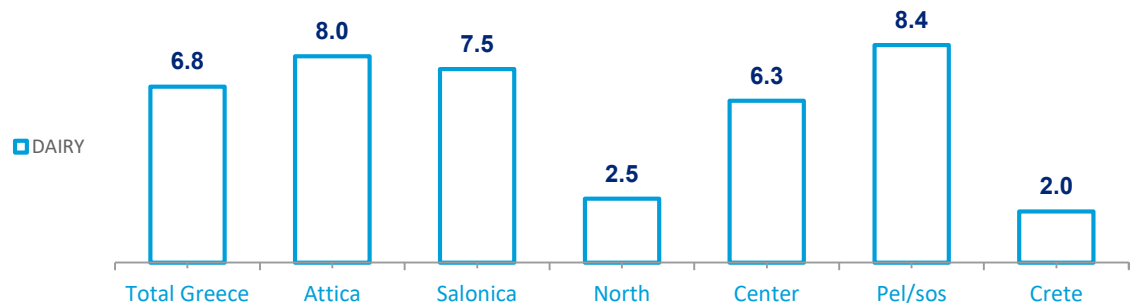
HM/SM Price per volume



Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

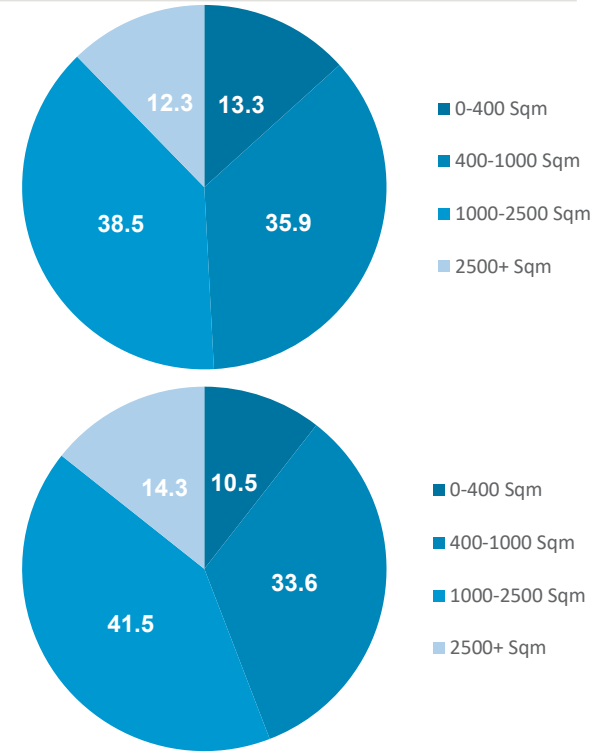
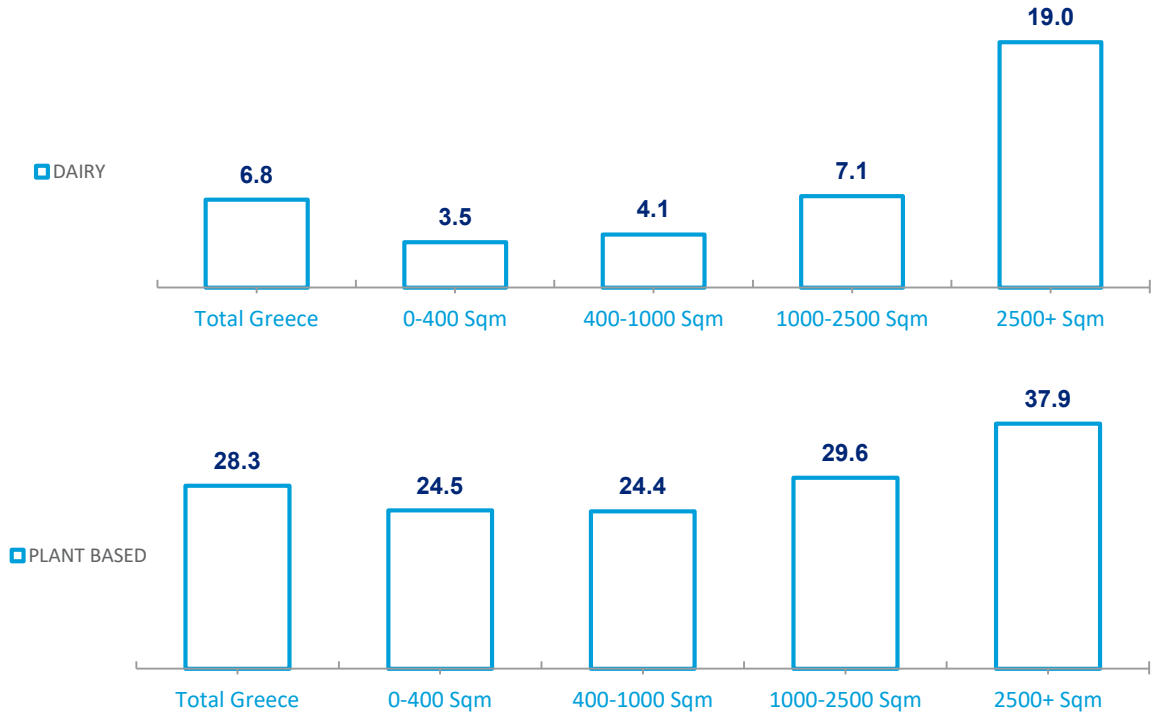


Dairy vs Plant Based Categories Evolution Per Area - YTD vs YTD YA



Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Dairy vs Plant Based Categories Evolution Per Shop Type - YTD vs YTD YA



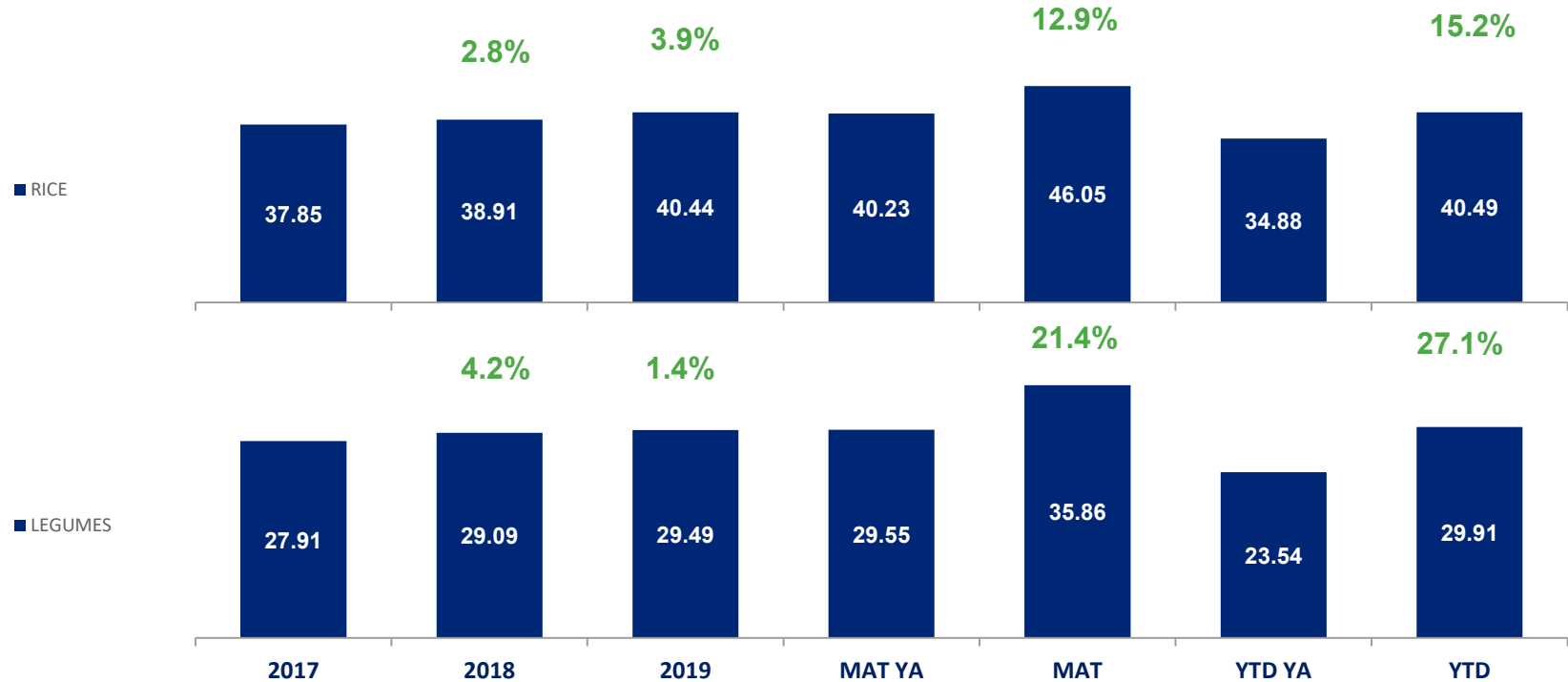
Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020



Adjusted Categories Value Sales Evolution



HM/SM Value Sales (in mio €) and Trends

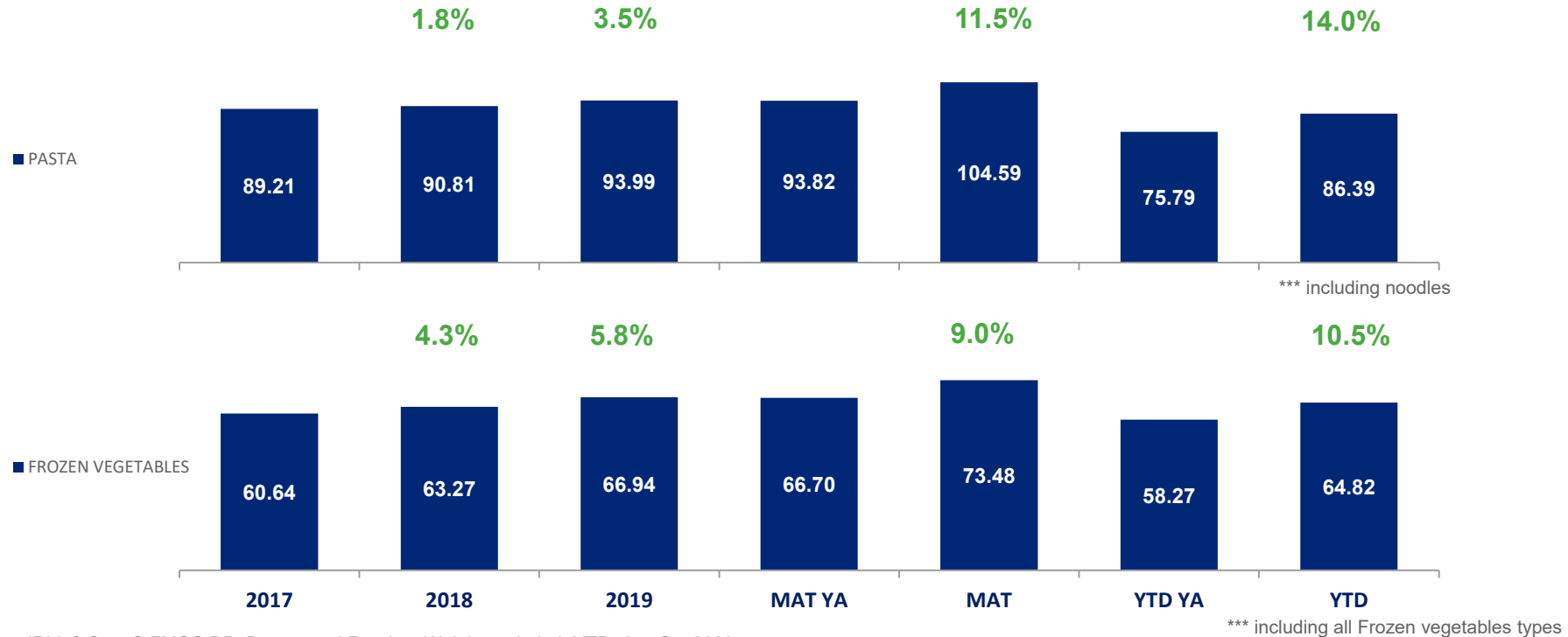


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Adjusted Categories Value Sales Performance



HM/SM Value Sales (in mio €) and Trends

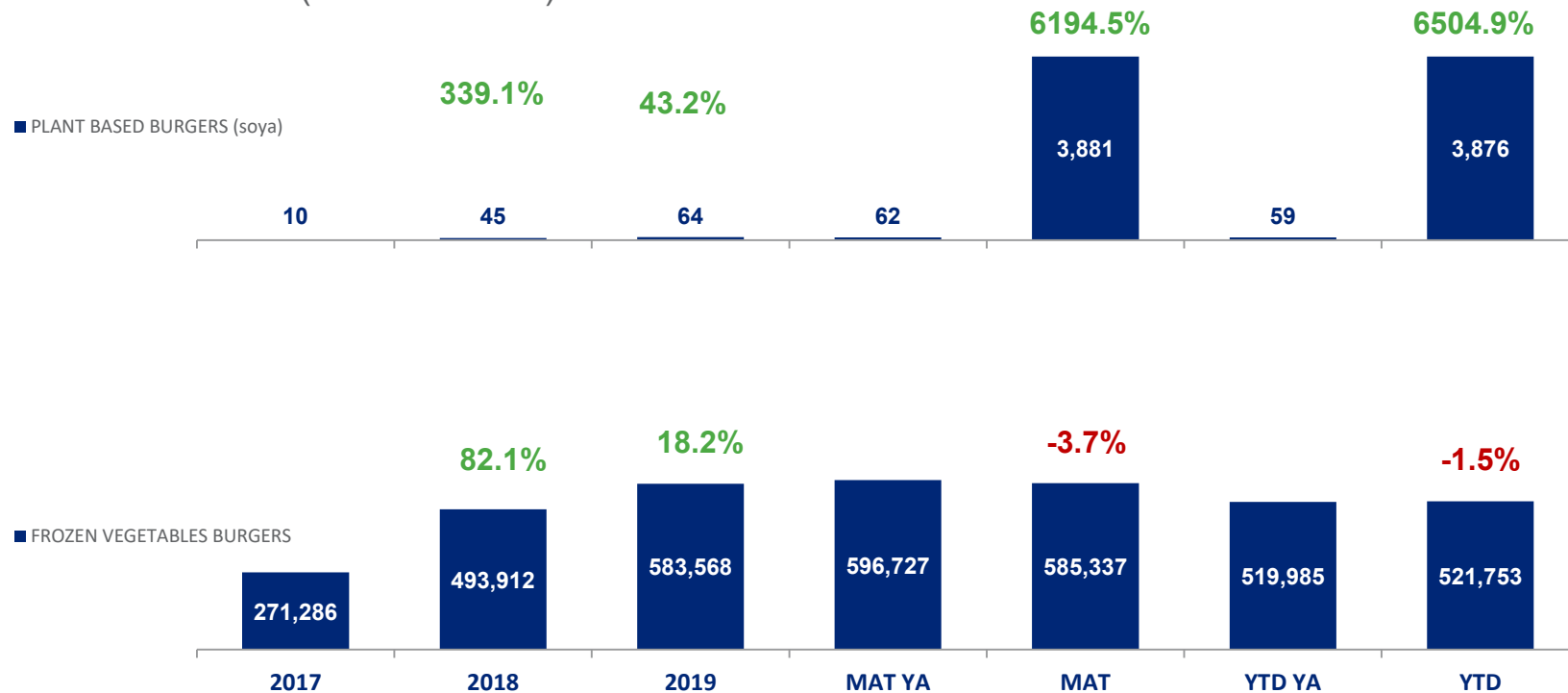


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Adjusted Categories Value Sales Performance



HM/SM Value Sales (in thousands €) and Trends



Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Adjusted Categories



HM/SM Price per volume

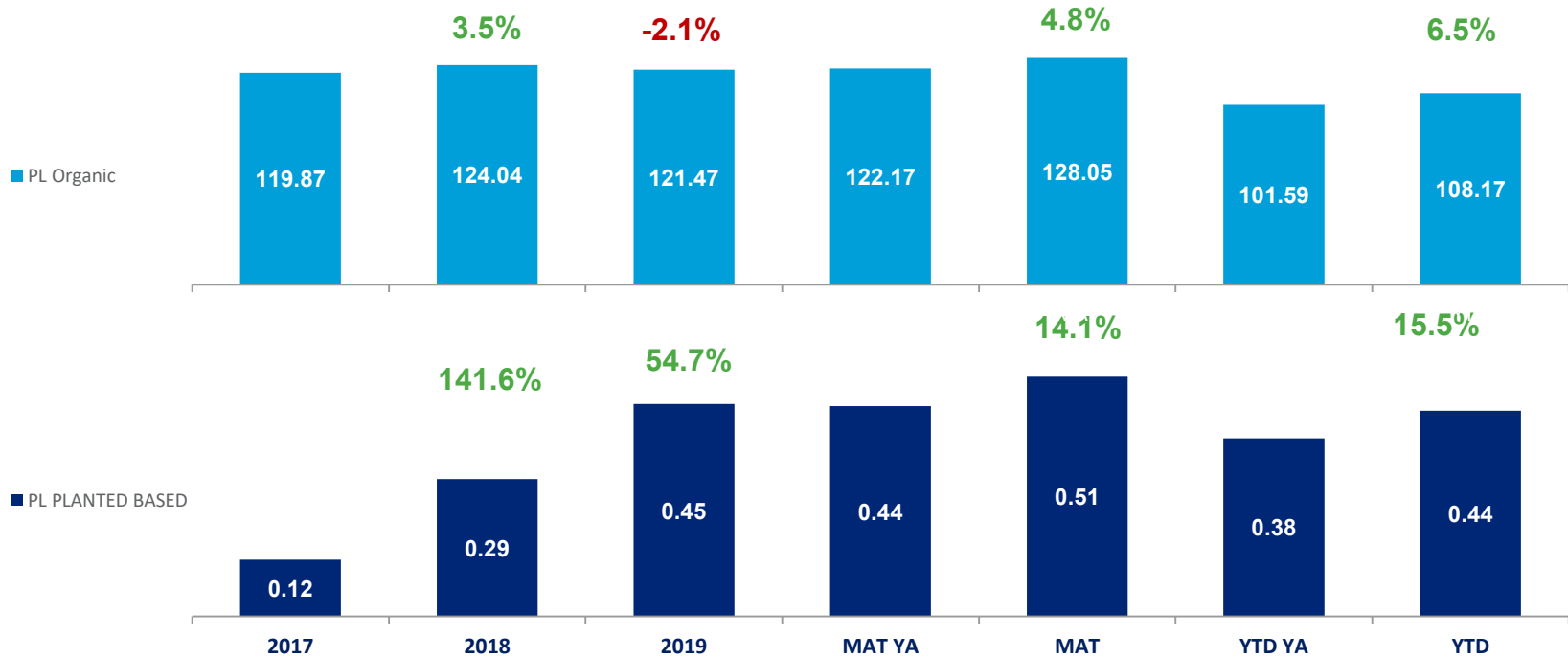


Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

Plant Based vs Organic Private Label Performance



HM/SM Value Sales (in mio €) and Trends



Source: IRI InfoScan® FMCG DB, Bazaar and Random Weight excluded, YTD: Jan-Oct 2020

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WRAP UP





Wrap Up & Conclusions

- **USA** - While currently a small proportion of their respective categories, consumer interest in plant-based eating is **on trend and growing**
- **USA** - Key **motivators** to purchasing plant-based are **health and special diets** due to food / drink allergies or sensitivities, **particularly among women and Hispanics**
- **USA** - While **Dairy products are preferred for taste, family appeal and familiarity**, barriers to purchasing include digestion and health perceptions
- **GREECE** - Exceptional peak increase in plant based products (28,3%) vs. total dairy (6,8%)
- **GREECE** – Price per volume in Brews and Desserts is much higher in plant based products.



Questions & Answers



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